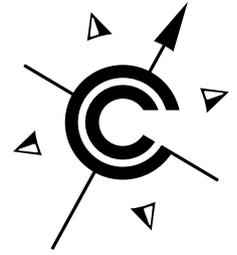




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The Centre for
Cross Border Studies

Emerging Findings Conference



**Exploring the potential for Cross-Border
Hospital Services in the Irish Border Region:
A Prototype Modelling Tool for Planning
Hospital Services on a cross-border basis**

Crowne Plaza Hotel, Dundalk, 9.30am-4pm Thursday 12th May 2011



Exploring the Potential for Cross-Border Hospital Services in the Irish Border Region:

A Prototype Modeling Tool for Planning Hospital Services

PROGRAMME | THURSDAY 12TH MAY | THE TALLON SUITE

Chair: Mr Tom Daly, Regional Development/European Officer, Health Service Executive, and Director General, Cooperation and Working Together (CAWT)

9.30am	Registration and refreshments, Tallon Suite Reception Area	City Hospital Cystic Fibrosis Team Mr Philip Watt , Chief Executive, Cystic Fibrosis Association of Ireland
10.00 - 10.15	Welcome and opening, Mr Tom Daly .	12.15 - 12.30 Cross Border Cooperation in Health: the European Agenda Mr Pat Colgan , Chief Executive, Special EU Programmes Body
10.15 - 10.35	Planning for Cross Border Hospital Services in Ireland: Challenges and Opportunities Mr Shane McQuillan , Partner, Horwath Bastow Charleton Consulting Services	12.30 - 1.00 Questions and discussion
10.35 - 11.15	Cooperation and Working Together (CAWT): A Partnership Approach to Cross-Border Health and Social Care Ms Bernie McCrory , Chief Officer, Cooperation and Working Together (CAWT) Ms Edel O' Doherty , Deputy Chief Officer, CAWT	1.00 - 2.00 Lunch
11.15 - 11.45	Refreshments , Tallon Suite Reception Area	2.00 - 2.45 Presentation of Key Research Findings and the Prototype Modelling Tool Ms Vanya Sargent , Consultant, Horwath Bastow Charleton Consulting Services Mr Shane McQuillan , Partner, HBC Consulting Services Dr David Wellbourn , Director, Matrix Knowledge Group, London
11.45 - 12.15	Proposal for a Cross Border Cystic Fibrosis Unit Ms Valerie Hall , Consultant Nurse, Belfast	2.45 - 3.00 Questions and Discussion
		3.00 - 4.00 Panel discussion , led by Dr Jane Wilde , Director, Institute of Public Health in Ireland, and Mr Colm Donaghy , Chief Executive, Belfast Health and Social Care Trust with contributions by delegates
		4.00 pm Close



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CONFERENCE SPEAKERS AND CHAIRPERSON



Mr Tom Daly is Regional Development/ European Officer with the Health Service Executive, based in Manorhamilton. He is also the current Director General of Cooperation and Working Together (CAWT), the cross-border network of health authorities, and chairs its management board. He has spent over 35 years in the

Irish public sector in various administrative and management posts, mainly with the North Western Health Board and the Health Service Executive, including at regional management team level. Tom has particular responsibilities in the areas of cross-border and all-island health and social care and is a HSE representative on the management board of CAWT. He holds a Diploma in Healthcare Management, a Diploma in Management Consultancy and an MA in the Management of Change.



Mr Shane McQuillan is the lead consultant on the Centre for Cross Border Studies research project: 'Exploring the Potential for Cross-Border Hospital Services in the Irish Border Region: A Prototype Modelling Tool for Planning Hospital Services on a cross-border basis'.

A graduate of Queen's University Belfast, he worked for Capita Group in London from 1987 to 1997, and later as MD of its Irish business from 2000-2004. He was a co-founder in 2004 of Horwath Consulting Ireland, a cross-border joint venture between Horwath Bastow Charleton and ASM Horwath, and became Partner in charge of HBC's Consulting Services in 2009. Among Shane's clients have been the Health Service Executive (RoI); the Department of Health, Social Services and Public Safety (NI); several of the former health boards in Ireland and legacy trusts in Northern Ireland; the Irish Department of Finance; the Department of Finance and Personnel (NI) and the Inland Revenue (UK).



Ms Bernie McCrory was appointed as Chief Officer of Cooperation and Working Together (CAWT) in 2006 and she has responsibility for leading and developing cross border health and social care provision between Northern Ireland and the Republic of Ireland on behalf of the CAWT partnership. She has worked in the National

Health Service for almost 30 years, mainly in acute services as a hospital manager/business manager with Sperrin Lakeland

Trust and as Directorate Manager for Surgery and Critical Care at the Altnagelvin group of hospitals. Bernie also lectured in law and business on a part-time basis with Queen's University Belfast for 10 years. She has two primary degrees in Public Administration/Law and Social Sciences/Education. She also has a MBA and a Master of Laws, as well as a Postgraduate Certificate in University Teaching (PGCUT).



Ms Edel O'Doherty is the Deputy Chief Officer with Cooperation and Working Together (CAWT) and has worked in the health service in Northern Ireland for 16 years. She has a wide range of expertise in areas such as health improvement, mental health, primary care and community development. Edel has a Master's Degree in

Business and Marketing and a Postgraduate Diploma in Health Promotion.



Ms Linda Saunderson trained in North Down and Ards School of Nursing as a Registered General Nurse. She worked in several specialities including cardiology, general medicine and accident and emergency. In 1986 she was appointed as a Sister in accident and emergency in the Royal Victoria Hospital, Belfast.

She moved to the Erne Hospital in Enniskillen in 1993 as the Sister in Accident and Emergency. She holds an Advanced Diploma in Healthcare from Queen's University Belfast and a Diploma in Health Service Management from University of Ulster. In 2000 she was appointed Clinical Services Manager in Sperrin Lakeland Trust and in June 2007 Assistant Director of Emergency Care and Medicine in the Western Health and Social Care Trust. She is currently on secondment to CAWT as Acute Programme Manager for the Acute INTERREG IVA Project. She also carried out the adaptation of the emergency care chapter of the Chapman and Hall Textbook of Adult Nursing by Lillian Sholtis Brunner.



Mr Shashi Kaluskar is a Consultant ENT and Head and Neck Surgeon in Monaghan General Hospital. He has been actively involved in developing various ENT services in Cavan-Monaghan and County Louth. Before that he was a senior Consultant in Tyrone County Hospital for almost 30 years where he pioneered and developed non

invasive surgery for nose-sinuses and laser applications for various ENT operations. He has published numerous scientific



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articles and books on the subject, and conducted national and international courses in nose-sinus and laser surgery to teach these techniques to ENT surgeons and postgraduates. He has been a postgraduate trainer to the Royal College of Surgeons in Dublin and Queen's University Belfast.



Ms Valerie Hall is a Nurse Consultant with the Northern Ireland Regional Adult Cystic Fibrosis Centre based in Belfast City Hospital. She has been with the service since it was commissioned in 1995, and her current responsibilities include assisting in planning cystic fibrosis services for the expected future growth in the adult CF population. She is Chair of the International Nurse Specialist Group in CF; leads the nursing/psychosocial assembly of the European Cystic Fibrosis Society's scientific committee; and represents nursing on the British Thoracic Society's specialist advisory group on CF. Valerie has been heavily involved in the peer review process of UK cystic fibrosis centres on behalf of the UK Cystic Fibrosis Trust, has peer reviewed CF centres in Italy and been invited to peer review CF centres in Australia.



Mr Philip Watt is Chief Executive of the Cystic Fibrosis Association of Ireland (CFAI). Ireland has the highest incidence of CF in the world, three times the average incidence in the European Union and the United States. CFAI is a patient advocate and expert organisation with 22 branches around the country which works with key stakeholders to improve CF services in Republic of Ireland. Philip was previously the Director of the National Consultative Committee on Racism and Interculturalism (NCCRI), and in that capacity was the author of the Irish Government's National Action Plan against Racism 2005-2008. He also worked closely with the Centre for Cross Border Studies and the Office of the First Minister and Deputy First Minister on a major research project on improving public services to minority ethnic groups in Northern Ireland, Republic of Ireland and Scotland.



Mr Pat Colgan joined the Special EU Programmes Body (SEUPB) as its Chief Executive in 2004. He came to the SEUPB from the Austrian Institute for Spatial Planning and Regional Development in Vienna, where he was responsible for evaluating the efficiency of implementation of Structural Funds in all the EU Member States. He also had overall responsibility for the INTERACT

Programme. He had previously worked with government departments in a number of new Member States and accession countries such as Cyprus, the Czech Republic, Croatia and Slovakia. He is a member of the European Grouping of Territorial Co-operation (EGTC) Expert Group set up by the EU's Committee of the Regions. A former languages teacher, Pat speaks fluent French, Spanish, Italian and German and holds a Master's degree in Economics from Trinity College Dublin.



Ms Vanya Sargent is consultant with Horwath Bastow Charleton and a member of the research team on the 'Prototype Modelling Tool for Planning Hospital Services on a cross-border basis' project. A first-class honours graduate in business studies with eight years' experience of review and evaluation assignments,

she joined Capita Consulting Ireland in 2003 and Horwath Consulting Ireland in 2005. Vanya has worked for a wide range of clients, including the Health Service Executive (RoI); the Department of Health, Social Services and Public Safety (NI); National Drugs Strategy Team (RoI); Pharmaceutical Society of Ireland; Office of the Minister for Integration (RoI); Big Lottery (NI) and the Police Service of Northern Ireland.



Dr David Welbourn is Associate Director of Research in the Centre for Better Managed Health and Social Care at the Cass Business School in London. He is also a part time Director in the Matrix Knowledge Group, providing management consultancy across all aspects of health systems. He is a member of the 'Prototype Modelling Tool for Planning Hospital Services on a cross-border basis' research team. Following a varied career in the telecoms sector – covering materials research, semiconductor physics, information technology, corporate strategy and finance, and the delivery of major change programmes – David joined the National Health Service as Director of Performance and Chief Information Officer in a Strategic Health Authority, and subsequently as Chief Operating Officer during the start-up phase of an analysis/intelligence shared service to support commissioning. He has a particular interest in raising the profile of informatics as a fundamental skill required by all managers. He has an MA in Natural Sciences from Trinity College, Cambridge and a PhD in Engineering (Edinburgh).



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Dr Jane Wilde is Chief Executive of the Institute of Public Health in Ireland (IPH) which promotes practical cooperation between Northern Ireland and the Republic of Ireland in research and information, capacity building and policy advice. Its focus is health inequalities and building links between research and policy. Jane is

a Consultant in public health with over 30 years experience. Her focus has been public health policy, particularly the social determinants of health and action to tackle health inequalities. She has contributed to a wide range of cross government committees ranging from housing, agriculture and food safety to consumer affairs and poverty. She co-directed the WHO CINDI chronic disease prevention programme and initiated the WHO Healthy Cities Programme in Belfast. She is an honorary professor at Queen's University, Belfast, and was awarded the CBE in 2007 for services to public health.



Mr Colm Donaghy has been Chief Executive of Belfast Health and Social Care Trust since October 2010. He led the development of Protect Life, the Northern Ireland Suicide Prevention Strategy and Action Plan, and is currently Chairman of the Suicide Strategy Implementation Body for Northern Ireland. Colm was Chief

Executive of the Southern Health Board from 2002 to 2006. He was appointed Chief Executive of the Southern Health and Social Care Trust in 2006 and in 2009 he was made interim Chief Executive of the Northern Health and Social Care Trust. He is a former Director General of Cooperation and Working Together (CAWT).

BACKGROUND INFORMATION ON THE RESEARCH PROJECT: A PROTOTYPE MODELLING TOOL FOR PLANNING HOSPITAL SERVICES ON A CROSS-BORDER BASIS

The topic of cross-border collaboration in healthcare provision in Ireland has been much debated and discussed over the past 20 years, and a significant body of literature has been published exploring the policy issues, practicalities and geographical/demographic factors associated with making such provision more accessible to communities on both sides of the border. The Centre for Cross Border Studies (CCBS)

has been actively involved in much of this research and has contributed significantly to the ongoing debate. In November 2009 Horwath Bastow Charleton (HBC) was appointed by the Centre – as part of the EU INTERREG IVA-funded INICCO group of projects – to undertake research into the development of a prototype modelling tool for hospital planning on a border region and all-island basis.

This Emerging Findings Conference represents the penultimate stage of this research project, and its conclusions will feed into the final project report. The overall aim of the project has been **'to identify how cross-border hospital services can provide mutual benefits for the people of the border region. The key focus is to support strategic cross-border co-operation for a more prosperous and sustainable region by exploring the potential for cross-border hospital services in the Irish border region.'**

HBC have engaged with a wide range of stakeholders in both jurisdictions with involvement or interest in health policy matters, service planning, service management, funding and clinical delivery. A significant majority of those consulted indicated a positive attitude towards the potential for further development of cross-border health and social care services, although stakeholders typically recognised the existence of various factors which would impose limitations or restrictions on such initiatives. These factors will be discussed in the final project report and have informed the modelling tool presented at this Emerging Findings Conference.

Notwithstanding these barriers, many of those consulted recognised the significant potential for the development of enhanced healthcare services on a cross-border basis in a number of areas, including:

- **Services within the 'border corridor';**
- **Services which may be provided on an all island basis;**
- **High technology services which require substantial capital investment.**

In addition to these areas, many stakeholders identified existing good practice with regard to co-operation between agencies in Northern Ireland and the Republic of Ireland – and particularly the important work of the Cooperation and Working Together (CAWT) cross-border network of health authorities – where potential may exist to extend service models into other clinical areas or into additional territory within the border region.



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CONTACTS

The 'Exploring the Potential for Cross-Border Hospital Services in the Irish Border Region' project manager is **Ruth Taillon**, who is Deputy Director (Research) at the

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